



2025-26 SERVICE DELIVERY & BUDGET IMPLEMENTATION (SDBIP)



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2025-26 SDBIP

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**INTRODUCTION
&
OVERVIEW**

1. INTRODUCTION & OVERVIEW

PURPOSE OF THE REPORT

The purpose of this report is to submit the 2025/26 Service Delivery and Budget Implementation Plan (SDBIP) for approval. The SDBIP indicates the planned performance targets of Amathole District Municipality for the period 1 July 2025 to 30 June 2026.

The Top Layer of the SDBIP is made up of the following components:

- One year detailed plan, with a three year capital plan
- The necessary components includes:
 - Monthly projection of revenue to be collected for each Source
 - Monthly projection of expenditure (operating and capital) and revenue for each vote
 - Quarterly projection of service delivery targets and performance indicators for each vote

LEGISLATIVE FRAMEWORK AND GENERAL INFORMATION PERTAINING TO THE SDBIP

The Municipal Finance Management Act No. 56 of 2003 (MFMA) and National Treasury MFMA Circular No. 13 require that municipalities must prepare a service delivery budget implementation plan (SDBIP) indicating how the budget and the strategic objectives of Council will be implemented. The SDBIP is prepared in terms of Section 53(1) (c) (ii) of the Municipal Finance Management (MFMA), National Treasury MFMA Circular No. 13 and the Budgeting and Reporting Regulation.

The SDBIP serves as a “Contract” between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration in the applicable financial year. It provides the link between the mayor, the council and the administration, and facilitates the process for holding management accountable for its performance. It is therefore a management, implementation and monitoring tool that will assist the mayor, councilors, municipal manager, senior managers and community to monitor the municipality’s performance on a quarterly basis.

The SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the implementation of the budget, the execution of projects, the performance of senior management and the achievement of the strategic objectives set by council. This enables the mayor and municipal manager to be pro-active and take remedial steps, if necessary, in the event of poor performance.

The SDBIP is a layered plan that consists of a top layer and a supporting layer namely the departmental SDBIP. Both these SDBIP layers will determine the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible.

INSTITUTIONAL SDBIP

Circular 13, as well as the municipal budget and reporting regulations prescribe that the Municipal Manager must submit the Top Layer of the SDBIP to the Executive Mayor, for approval, within 14 days after the approval of the annual budget. The Top Layer SDBIP must be approved by the Executive Mayor within 28 days after the budget has been approved, to ensure compliance with the above mentioned legislation and published on the municipal website. Only the Top Layer SDBIP will be made public and tabled before the council.

The Top Layer SDBIP and its targets cannot be revised without notifying the council, and if changes are made in the service delivery targets and performance indicators, this must be done following approval of an adjustments budget (section 54(1) (c) of MFMA). This is necessary to ensure that the Executive Mayor and Municipal Manager do not revise service delivery targets downwards in the event where there is poor performance.

DEPARTMENTAL SDBIP

A detailed departmental SDBIP, which is focused on operational performance, will be prepared for each municipal department. This SDBIP provides more detail on each output for which top management is responsible. The Top Layer SDBIP is therefore the summary of all the departmental SDBIP's.

PROCESS FOR COMPILING THE SDBIP

The Top Layer SDBIP was drafted through a one-on-one consultation with all the departments. After the completion of the draft Top Layer SDBIP, the Municipal Manager had a session with his directors to finalise the Top Layer SDBIP. Subsequently, one on one sessions were held with heads of Departments to discuss and draft the Departmental SDBIP's.

The following were considered during the development of the SDBIP:

- Alignment with the IDP, National KPA's, COGTA KPI's and IDP objectives
- Alignment with the budget
- Areas to be addressed and root causes of the Auditor General management letter

2025-26 SDBIP

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**STRATEGIC
MAP**

2. STRATEGIC MAP

AMATHOLE DISTRICT MUNICIPALITY: STARTEGC MA 2025/26					
Vision	Mission	Municipal KPA		Strategic Objectives	
Commitment towards selfless, excellent and sustainable service to all our communities	<p>The Amathole District Municipality, in its developmental mandate, is dedicated in contributing to:</p> <ul style="list-style-type: none"> Ensuring equal access to socio-economic opportunities. Building the capacity of local municipalities within ADM's area of jurisdiction. Ascribe to a culture of accountability and clean governance. Sound financial Management. Political and Administrative interface to enhance to enhance god service delivery. Contributing to the betterment of our communities through a participatory development process 	1	Municipal Transformation and Institutional Development	MTI 1	To achieve a lean and affordable structure which is in line with the powers & functions of ADM by 2027
				MTI 2	To ensure district wide monitoring and evaluation of IDP by 2027
				MTI 3	To maximally utilize the Human Resources for improved Service Delivery by 2027
				MTI 4	To improve the human capital profile of the District 2027
				MTI 5	To ensure an efficient, effective and economical usage of fleet that enables basic service delivery by 2027.
				MTI 6	To improve electronic documents and records Management System by 2027

AMATHOLE DISTRICT MUNICIPALITY: STARTEGC MA 2025/26

Vision	Mission	Municipal KPA		Strategic Objectives	
<p align="center">Commitment towards selfless, excellent and sustainable service to all our communities</p>	<p>The Amathole District Municipality, in its developmental mandate, is dedicated in contributing to:</p> <ul style="list-style-type: none"> • Ensuring equal access to socio-economic opportunities. • Building the capacity of local municipalities within ADM's area of jurisdiction. • Ascribe to a culture of accountability and clean governance. • Sound financial Management. • Political and Administrative interface to enhance to enhance god service delivery. • Contributing to the betterment of our communities through a participatory development process 	<p align="center">2</p>	<p align="center">Basic Service Deliver and Infrastructure Investment</p>	SDI 1	Improved water and waste water quality through an inclusive and integrated approach by 2027
				SDI 2	To provide safe adequate infrastructure and safe drinking water to all communities by 2027
				SDI 3	Renew and maintain the water and sanitation Infrastructure Assets by 2027
				SDI 4	To provide sustainable and environmentally friendly sanitation Services to all communities by 2027
				SDI 5	Formalize illegal Connections and ensure all "key" consumers are accurately billed BY 2027
		<p align="center">3</p>	<p align="center">Local Economic Development</p>	LED 1	To ensure sound and sustainable financial Institution by 2027
				LED 2	To promote a holistic sustainable regional economic development by 2030

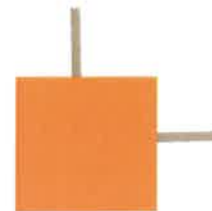
AMATHOLE DISTRICT MUNICIPALITY: STARTEGC MA 2025/26

Vision	Mission	Municipal KPA		Strategic Objectives	
Commitment towards selfless, excellent and sustainable service to all our communities	The Amathole District Municipality, in its developmental mandate, is dedicated in contributing to: <ul style="list-style-type: none"> • Ensuring equal access to socio-economic opportunities. • Building the capacity of local municipalities within ADM's area of jurisdiction. • Ascribe to a culture of accountability and clean governance. • Sound financial Management. • Political and Administrative interface to enhance to enhance god service delivery. • Contributing to the betterment of our communities through a participatory development process 	4	Municipal Financial Viability	MFV 1	To ensure sound and sustainable financial Institution by 2027
				MFV 2	To ensure sound and sustainable management of municipal finances by 2027
		5	Good Governance and Public Participation	GGP 1	Enhance Communication between ADM and External Stake Holders by 2027
				GGP 2	To ensure clean and accountable governance in the district by 2027

2025-26 SDBIP

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**FINANCIAL
COMPONENT**



COMPONENT 1

***MONTHLY OPERATING CAPITAL
EXPENDITURE***

Choose name from list - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

R thousand	Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework				
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28		
1	Capital Expenditure - Functional Governance and administration		566	566	566	566	566	566	566	566	566	566	566	566	566	566	6,796	7,421	7,606
	Executive and council		5	5	5	5	5	5	5	5	5	5	5	5	5	5	65	68	70
	Finance and administration		561	561	561	561	561	561	561	561	561	561	561	561	561	561	6,731	7,353	7,536
	Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Community and public safety		61	61	61	61	61	61	61	61	61	61	61	61	61	61	730	763	782
	Community and social services		58	58	58	58	58	58	58	58	58	58	58	58	58	58	700	732	750
	Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Health		3	3	3	3	3	3	3	3	3	3	3	3	3	3	30	31	32
	Economic and environmental services		341	341	341	341	341	341	341	341	341	341	341	341	341	341	4,090	94	96
	Planning and development		336	336	336	336	336	336	336	336	336	336	336	336	336	336	4,030	31	32
	Road transport		5	5	5	5	5	5	5	5	5	5	5	5	5	5	60	63	64
	Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Trading services		43,462	43,462	43,462	43,462	43,462	43,462	43,462	43,462	43,462	43,462	43,462	43,462	43,462	43,462	521,539	642,756	662,263
	Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Water management		42,108	42,108	42,108	42,108	42,108	42,108	42,108	42,108	42,108	42,108	42,108	42,108	42,108	42,108	505,294	625,780	644,862
	Waste water management		1,354	1,354	1,354	1,354	1,354	1,354	1,354	1,354	1,354	1,354	1,354	1,354	1,354	1,354	16,245	16,976	17,401
	Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Capital Expenditure - Functional	2	44,430	44,430	44,430	44,430	44,430	44,430	44,430	44,430	44,430	44,430	44,430	44,430	44,430	44,430	533,155	651,034	670,747
	Funded by:																		
	National Government		39,657	39,657	39,657	39,657	39,657	39,657	39,657	39,657	39,657	39,657	39,657	39,657	39,657	39,657	475,881	594,317	612,612
	Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	District Municipality allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Transfers recognised - capital		39,657	39,657	39,657	39,657	39,657	39,657	39,657	39,657	39,657	39,657	39,657	39,657	39,657	39,657	475,881	594,317	612,612
	Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Internally generated funds		4,773	4,773	4,773	4,773	4,773	4,773	4,773	4,773	4,773	4,773	4,773	4,773	4,773	4,773	57,274	56,717	58,135
	Total Capital Funding		44,430	44,430	44,430	44,430	44,430	44,430	44,430	44,430	44,430	44,430	44,430	44,430	44,430	44,430	533,155	651,034	670,747

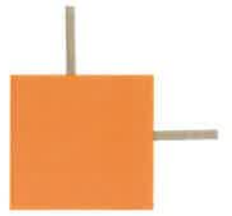
References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure check



COMPONENT 2

***MONTHLY OPERATING EXPENDITURE
BY SOURCE***



COMPONENT 3

MONTHLY REVENUE BY SOURCE



COMPONENT 4

***REVENUE AND EXPENDITURE
BY VOTE***

2025-26 SDBIP

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**NON-FINANCIAL
COMPONENT**



THREE YEAR SCORECARD

2025/26 OBJECTIVES AND STRATEGIES

KPA 1 MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

DDM Pillars: Demographic Change and People Development, Governance and Finance Management and Economic Positioning

Priority/Focus Area	STRATEGIC OBJECTIVE	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2023/24	TARGET 2024/25	TARGET 2025/26	TARGET 2026/27
Effective and efficient Human Capital	To achieve a lean and affordable structure which is in line with the powers & functions of ADM by 2027	Reduced redundancies and increased organizational efficiencies	% of Staff Migrated into the New Organogram.	No of officials migrated and placed in the organogram as per the percentage of the staff establishment.	MTI 01	0%	100% of Staff Migrated into the New Organogram.	100% of Staff Migrated into the New Organogram.	100% of Staff Migrated into the New Organogram.	100% of Staff Migrated into the New Organogram.
		Affordable Cost of Employment	% reduction of human Capital Cost with adequately compensated staff	Measuring the percentage cost of the reduction of the salary bill as per the initiatives taken (Labor Relations Act 139, MFRP	MTI 02		10% reduction of human Capital Cost with adequately compensated staff	% reduction of human Capital Cost with adequately compensated staff	% reduction of human Capital Cost with adequately compensated staff	% reduction of human Capital Cost with adequately compensated staff
Integrated and coherent Human Resource Management System.	To maximally utilise the Human Resources for improved Service Delivery by 2027	Improved Municipal Capabilities.	% Improvement of organizational performance against targets set.	Measure the performance of organization as per the Performance Framework	MTI 03	68%	80% Improvement of organizational performance against targets set.	83% Improvement of organizational performance against targets set.	84% Improvement of organizational performance against targets set.	85% Improvement of organizational performance against targets set.
			No. of internal candidates capacitated on training interventions.	No. of internal candidates capacitated on training interventions as per the WSP.	MTI 04	98	85 of internal candidates capacitated on training interventions.	90 of internal candidates capacitated on training interventions.	100 of internal candidates capacitated on training interventions.	100 of internal candidates capacitated on training interventions.
		% recovery of total skills of municipal skills development levy recovered	% collection of all levies due as per the Skills development levy act Regulations for development	MTI 05	20%	20% of municipal skills development levy recovered	20% of municipal skills development levy recovered	20% of municipal skills development levy recovered	20% of municipal skills development levy recovered	

Priority/Focus Area	Strategic Objective	5 Year Outcomes	Indicator	Indicator Description	Indicator Code	Baseline	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27
Human Capital Development	To improve the human capital profile of the District 2027	Improved employability	No. of WIL candidates	No. of WIL candidates participating in the WIL program	MTI	10	10 candidates	10 WIL candidates	10 candidates	10 WIL candidates
			No. of Interns candidates	No. of Interns participating in the internship program	MTI	10	10 Interns candidates	10 Interns candidates	10 Interns candidates	10 Interns candidates
Fleet Management	To ensure an efficient, economical usage of fleet that enables basic service delivery by 2027.	Cost effective fleet Management.	% reduction on operating costs.	To measure the efficiency, effectiveness and economic usage of fleet towards Service Delivery.	MTI	5%	10% reduction on fleet operating costs.	15% reduction on fleet operating costs.	20% reduction on fleet operating costs.	25% reduction on fleet operating costs.
Records Management	To improve electronic records and Management System by 2027	Improved information and knowledge management	% implementation of electronic records management system.	To measure the development and implementation of the electronic documentation and records management system.	MTI	0%	20% implementation of the electronic records management system.	30% implementation of the electronic records management system.	40% implementation of the electronic records management system.	50% implementation of the electronic records management system.

KPA 2 BASIC SERVICE DELIVERY AND INFRASTRUCTURE INVESTMENT
DDM Pillars: Infrastructure Engineering, Spatial Restructuring and Environmental Sustainability, Economic Positioning and Integrated Service Provisioning

Priority/Focus Area	STRATEGIC OBJECTIVE	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2023/24	TARGET 2024/25	TARGET 2025/26	TARGET 2026/27
Water Quality	Improved water and waste water quality through an inclusive and integrated approach by 2027	Improved quality of water and Wastewater.	% compliance sampling points complying with SANS 241 - Micro % Operational Compliance sampling points complying with SANS 241 -	Measuring improvement of water quality against South African National Standards. Measuring improvement of water quality against South African National Standards. Measuring improvement of waste water quality against South National Standards.	SDI MTI SDI	95% 85% 50%	97% Micro compliance sampling points complying with SANS 241 - % Operational Compliance sampling points complying with SANS 241 - 60% Micro Compliance of wastewater samples compliant to Water Use License conditions	100% Micro compliance sampling points complying with SANS 241 - % Operational Compliance sampling points complying with SANS 241 - 65% Micro Compliance of wastewater samples compliant to Water Use License conditions	100% Micro compliance sampling points complying with SANS 241 - % Operational Compliance sampling points complying with SANS 241 - 70% Micro Compliance of wastewater samples compliant to Water Use License conditions	100% Micro compliance sampling points complying with SANS 241 - % Operational Compliance sampling points complying with SANS 241 - 75% Micro Compliance of wastewater samples compliant to Water Use License conditions
Water	To provide safe adequate infrastructure and safe drinking water to all communities by 2027	Improved access to water	No. of taps installed to provide households with access to basic water supply % progress implementation reported for 12 planned water projects which are at planning stage.	The indicator will be the number of taps constructed to provide access to safe drinking water to households. The taps will be in accordance to the RDP Standard (200m radius). The progress reporting will be averaged i.e Total number of projects being implemented and individual	SDI SDI	Construction of 350 taps (To provide 1500 Households with access to basic water supply)	2200 Households with access to basic water supply	Construction of 350 taps (To provide 1500 Households with access to basic water supply)	1400 Households with access to basic water supply	1500 Households with access to basic water supply

Priority/Focus Area	STRATEGIC OBJECTIVE	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2023/24	TARGET 2024/25	TARGET 2025/26	TARGET 2026/27
				progress and the calculate average progress. These are measured multi year projects that are at planning stage that will continue beyond 2024.25 financial year.						
			% progress implementation of water projects which are at Construction stage.	The progress reporting will be averaged i.e Total number of projects being implemented and individual progress and the calculate average progress. These are multi year projects that are at construction stage that will continue beyond 2024.25 financial year.	SDI	22% progress reported for (Q3 & Q4) on the 6 number of water projects on construction Stage.	N/A	22% progress reported for (Q3 & Q4) on the 6 number of water projects on construction Stage.	22% progress reported for (Q3 & Q4) on the 6 number of water projects on construction Stage.	22% progress reported for (Q3 & Q4) on the 6 number of water projects on construction Stage.
Asset management	Renew and maintain the water and Infrastructure Assets by 2027	Improved asset Management	Number of assets upgraded or refurbished.	In the context of water and sanitation infrastructure, refurbishment refers to the process of repairing, upgrading, or renovating existing systems, such as water treatment plants, pipelines, pumps, and	SDI	14 assets upgraded or refurbished	5 assets upgraded or refurbished	14 facilities refurbished	14 facilities refurbished	14 facilities refurbished

Priority/Focus Area	STRATEGIC OBJECTIVE	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2023/24	TARGET 2024/25	TARGET 2025/26	TARGET 2026/27
				sanitation facilities, to restore their functionality, extend their lifespan, and improve performance. This may involve replacing outdated components, repairing leaks, improving efficiency, ensuring compliance with current standards, and addressing issues like corrosion or wear, all aimed at ensuring reliable and sustainable water and sanitation services.						
			% progress on facilities being refurbished (Dontsa Water Supply - RM Retaining Structures - Borehole Drilling - Borehole Equipping)	Reporting on the percentage progress on refurbishment projects under construction which will be not completed during the 2024,25 financial year. The progress reporting will be averaged i.e Total number of projects being implemented and individual progress and calculate the	SDI	Progress on facilities being refurbished Dontsa Water Supply - 45% - RM Retaining Structures - 80% - Borehole Drilling - 70% - Borehole Equipping - 70%	N/A	Progress on facilities being refurbished Dontsa Water Supply - 45% - RM Retaining Structures - 80% - Borehole Drilling - 70% - Borehole Equipping - 70%	Progress on facilities being refurbished Dontsa Water Supply - 45% - RM Retaining Structures - 80% - Borehole Drilling - 70% - Borehole Equipping - 70%	Progress on facilities being refurbished Dontsa Water Supply - 45% - RM Retaining Structures - 80% - Borehole Drilling - 70% - Borehole Equipping - 70%

Priority/Focus Area	STRATEGIC OBJECTIVE	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2023/24	TARGET 2024/25	TARGET 2025/26	TARGET 2026/27
Sanitation	To provide sustainable and environmentally friendly sanitation Services to all communities by 2027	Improved access to sanitation	No. of households with access to basic level of sanitation services to improve living standards.	To measure the provision of pit latrines and the low flush toilets.	SDI	233 613	5000 households with access to basic sanitation	5000 households with access to basic sanitation	5000 households with access to basic sanitation	5000 households with access to basic sanitation
			% progress implementation of Sanitation projects that are at planning stage(8 projects planned)	The progress reporting will be averaged i.e Total number of projects being implemented and individual progress and calculate the average progress.	SDI	34% progress implementation of Sanitation projects that are at planning stage(8 projects planned)	34% progress implementation of Sanitation projects that are at planning stage(8 projects planned)	34% progress implementation of Sanitation projects that are at planning stage(8 projects planned)	34% progress implementation of Sanitation projects that are at planning stage(8 projects planned)	
Rural connection	To Formalize illegal Connections and ensure all "key" consumers are accurately billed	Formalize Connections and ensure all "key" consumers are accurately billed	% progress implementation of Sanitation projects which are at Construction stage.	The progress reporting will be averaged i.e Total number of projects being implemented and individual progress and calculate the average progress. These are multi year Sanitation Projects that are at construction stage that will continue beyond 2024.25 financial year.	SDI	6% progress reported for the Upgrading of Bulk Sewer System to Accommodate Future Developments in Dutywa.	6% progress reported for the Upgrading of Bulk Sewer System to Accommodate Future Developments in Dutywa.	6% progress reported for the Upgrading of Bulk Sewer System to Accommodate Future Developments in Dutywa.	6% progress reported for the Upgrading of Bulk Sewer System to Accommodate Future Developments in Dutywa.	6% progress reported for the Upgrading of Bulk Sewer System to Accommodate Future Developments in Dutywa.
			No. of functional water meters on key consumers accounts replaced.	Maintenance of water meters on key consumers accounts for properties	SDI	478 key accounts installed.	8001 meters installed	478 key accounts installed.	478 key accounts installed.	478 key accounts installed.

Priority/Focus Area	STRATEGIC OBJECTIVE	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2023/24	TARGET 2024/25	TARGET 2025/26	TARGET 2026/27
	consumers are accurately billed		No. of domestic and bulk meters replaced or installed	registered for business and other institutions excluding the domestic households. Replacement or putting new meters for domestic accounts (Meters installed in residential properties) and bulk meters (Meters installed in the plants) excluding key accounts.	SDI	300 domestic and 20 bulk meters replaced or installed	N/A	300 domestic and 20 bulk meters replaced or installed	300 domestic and 20 bulk meters replaced or installed	300 domestic and 20 bulk meters replaced or installed

KPA 3 LOCAL ECONOMIC DEVELOPMENT

DDM Pillars: Economic Positioning, Demographic Change and People Development and Governance and Finance Management

Priority/Focus Area	STRATEGIC OBJECTIVE	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2023/24	TARGET 2024/25	TARGET 2025/26	TARGET 2026/27
Financially viable institution	To ensure sound and sustainable financial Institution by 2027	To promote holistic sustainable regional economic development by 2030	% of invoices for all capital projects funded with grants paid within 30 days	Monitoring of payment for all invoices for all capital projects funded with grants paid that they are within 30 days of receipt by BTO (Excluding those with disputes)	LED	99%	100% of invoices for all capital projects funded with grants paid within 30 days	100% of invoices for all capital projects funded with grants paid within 30 days	100% of invoices for all capital projects funded with grants paid within 30 days	100% of invoices for all capital projects funded with grants paid within 30 days
Local Economic Development	To promote a holistic sustainable regional development by 2030	Improved levels of economic activity in Municipal economic spaces	1. No. of jobs created through LED including Capital Projects	Number of jobs created through local economic development including capital projects (e.g. EPWP etc.)	LED	1000 jobs created through local economic development including capital projects	1200 jobs created through local economic development including capital projects	800 jobs created through local economic development including capital projects	1600 jobs created through local economic development including capital projects	1800 jobs created through local economic development including capital projects
		Improved ease of business within the Municipal Area	1. No of economic projects implemented in partnership with relevant stakeholders;	Projects implemented in partnership with relevant stakeholders;	LED	5 economic projects implemented in partnership with relevant stakeholders;	3 economic projects implemented in partnership with relevant stakeholders;	5 economic projects implemented in partnership with relevant stakeholders;	5 economic projects implemented in partnership with relevant stakeholders;	5 economic projects implemented in partnership with relevant stakeholders;

KPA 4 MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT

DDM Pillars: Governance and Finance Management and Economic Positioning

Priority/Focus Area	STRATEGIC OBJECTIVE	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2023/24	TARGET 2024/25	TARGET 2025/26	TARGET 2026/27
Financially viable institution	To ensure sound and sustainable financial Institution by 2027	Improved financial sustainability and liability Management	% of total operating revenue to finance total debt;	Measurement of improved total operating revenue to finance total debt;	MFV	45%	45% of total operating revenue to finance total debt;	45% of total operating revenue to finance total debt;	45% of total operating revenue to finance total debt;	45% of total operating revenue to finance total debt;
			% change in the cash backed reserves	Measurement of % change of cash backed reserves.	MFV	0%	0.1% change in the cash backed reserves	0.1% change in the cash backed reserves	0.1% change in the cash backed reserves	0.1% change in the cash backed reserves
			% Change in cash and cash equivalent	Measuring improved liquidity of the Municipality in terms of change in cash equivalent.	MFV	6%	5% Change in cash and cash equivalent	6% Change in cash and cash equivalent	7% Change in cash and cash equivalent	8% Change in cash and cash equivalent
Enhanced municipal budgeting and budget implementation	To ensure sound and sustainable financial Institution by 2027	Improved revenue and debt Management.	% change in Gross Consumer Debtors' (Decrease of Current and Non-current)	Measuring of change in Gross Consumer Debtors' (Decrease of Current and Non-current)	MFV	1.5%	0.5% change in Gross Consumer Debtors' (Decrease of Current and Non-current)	1% change in Gross Consumer Debtors' (Decrease of Current and Non-current)	1.5% change in Gross Consumer Debtors' (Decrease of Current and Non-current)	2% change in Gross Consumer Debtors' (Decrease of Current and Non-current)
			% increase of Revenue Growth excluding capital grants	Measuring the Revenue Growth excluding capital grants	MFV	6%	6% increase of Revenue Growth excluding capital grants	6% increase of Revenue Growth excluding capital grants	6% increase of Revenue Growth excluding capital grants	6% increase of Revenue Growth excluding capital grants
			% increase of net operating surplus margin	Measurement of net operating surplus margin	MFV	-7%	-1 % increase of net operating surplus margin	1% increase of net operating surplus margin	2% increase of net operating surplus margin	3% increase of net operating surplus margin
			% of residential properties in the billing system as a percentage of residential properties in the valuation roll	Measurement of residential properties in the billing system as a percentage of residential properties in the valuation roll	MFV	75%	75%	76%	77%	

Priority/Focus Area	Strategic Objective	5 Year Outcomes	Indicator	Indicator Description	Indicator Code	Baseline	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27
			% of non-residential properties in the billing system as a percentage of non-residential properties in the valuation roll	Measurement of non-residential properties in the billing system as a percentage of non-residential properties in the valuation roll	MFV		25%	24%	24%	23%
		Enhanced municipal budgeting and budget implementation	% of expenditure against total budget.	Measurement of % expenditure against total budget.	MFV	98%	98%	98%	98%	98%
Expenditure Management	To ensure sound and sustainable financial Institution by 2027	Improved expenditure Management	FM4.1 Percentage change of unauthorized, irregular, fruitless and wasteful expenditure	Measurement of Percentage change of unauthorized, irregular, fruitless and wasteful expenditure	MFV		20%	20%	20%	20%
Supply Chain Management	To ensure sound and sustainable management of municipal finances by 2027	Improved Supply Chain Management.	% change in amount of irregular expenditure as a result of SCM processes Transgressions.	Measurement of % change in amount of irregular expenditure as a result of SCM Transgressions.	MFV	16%	3.2%	3.2%	3.2% Change in amount of irregular expenditure as a result of SCM Transgressions.	3.2% Change in amount of irregular expenditure as a result of SCM Transgressions.

KPA 5 GOOD GOVERNANCE AND PUBLIC PARTICIPATION

DDM Pillars: Economic Positioning, Demographic Change and People Development and Governance and Finance Management

Priority/Focus Area	STRATEGY FOR IMPLEMENTATION	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2023/24	TARGET 2024/25	TARGET 2025/26	TARGET 2026/27
Public Participation	Implementation of the Public Participation Strategy	Improved council functionality	2. Functionality of the Municipal Public Accounts Committee (MPAC)	Monitoring functionality of the Municipal Public Accounts Committee (MPAC)	GGP	4 seatings	4 seatings and monitoring of the resolutions.	4 seatings and monitoring of the resolutions.	4 seatings and monitoring of the resolutions.	4 seatings and monitoring of the resolutions.
Governance	Strengthening of oversight, accountability and Service Delivery	Improved Municipal Administration	Unqualified audit opinion	Monitoring implementation of the Audit Action Plan to improve the Audit.	GGP	Disclaimer opinion	Unqualified audit opinion	Clean Audit Opinion	Clean Audit Opinion	Clean Audit Opinion



QUARTERLY PROJECTIONS

DRAFT AMATHOLE DISTRICT MUNICIPALITY 2025.26 INSTITUTIONAL SDBIP

PRIORITY / FOCUS AREA	STRATEGIC OBJECTIVE	STRATEGY FOR IMPLEMENTATION	TYPE OF INDICATOR	INDICATOR	INDICATOR DESCRIPTION	BASELINE	PROJECT	ANNUAL TARGET	MEASUREMENT SOURCE	ANNUAL FINANCIAL TARGET	INDICATOR CODE	CIRCULAR 88 CODE	Q1 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	Q2 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	Q3 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	Q4 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	CUSTODIAN		
KPA 01 : MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT KPA WEIGHT 20%																											
Effective and efficient Human Capital	To achieve a lean and affordable structure which is in line with the powers & functions of ADM by 2027	Implementation of the MRP Interventions relating to COE. (Implementation of reviewed Policies, Implementation of the 2023 Structure)		% reduction of human Capital Cost with adequately compensated staff	Measuring the percentage cost of the reduction of the salary bill as per the initiatives taken (Labor Relations Act 139, MFRP)	R767 996 753 per annum	Reduction of human capital costs	8% reduction of human Capital Cost with adequately compensated staff	Quarterly Reports	R0,00	MTI TL01		2% reduction of COE	R0,00	1. Quarterly Report 2. System Printout	2% reduction of COE	R0,00	1. Quarterly Report 2. System Printout	2% reduction of COE	R0,00	1. Quarterly Report 2. System Printout	2% reduction of COE	R0,00	1. Quarterly Report 2. System Printout	2. Corporate Services		
Institutional performance	To ensure district wide monitoring and evaluation of IDP by 2027	Implementation of the Performance Management Framework Plan.		% of improvement of organisational performance against targets set.	To monitor and report Institutional performance for continuous improvement.	80% Institutional Performance	Implementation of the 2025.26 SDBIP \ Conduct Institutional Performance for the 2025.26 Financial Year.	85% Institutional performance.	Quarterly Reports Supported by Evidence	R0,00	MTI TL02		1. 2025.26 SDBIP 2. Q4 2024.25 Institutional Performance 3. Minutes of performance reviews 4. Attendance register	R0,00	1. Q1 2025.26 performance Report 2. Minutes of performance reviews 3. Attendance register	84% institutional performance	R0,00	1. Q1 2025.26 performance Report (84%) 2. Minutes of performance reviews 3. Attendance register	84% institutional performance	R0,00	1. Q3 2025.26 performance Report (84%) 2. Minutes of performance reviews 3. Attendance register	85% institutional performance	R0,00	1. Q3 2025.26 performance Report (85%) 2. Minutes of performance reviews 3. Attendance register	Dir. Strategic Planning and Management		
Integrated and coherent Human Resource Management System	To maximally utilise the Human Resources for Improved Service Delivery by 2027	Implementation of the Human Resources Development Strategy		No. of internal candidates capacitated on training interventions.	No. of internal candidates capacitated on training interventions inline with the WSP.	98	Capacitated internal candidates on training interventions inline with the WSP.	100 internal candidates capacitated on training interventions.	Quarterly Reports	R600 000	MTI TL03		25 candidates	R150 000	Attendance Register; SAP Expenditure Report	25 candidates	R150 000	Attendance Register; SAP Expenditure Report	25 candidates	R150 000	Attendance Register; SAP Expenditure Report	25 candidates	R150 000	Attendance Register; SAP Expenditure Report	Dir. Corporate Services		
Human Capital Development	To improve the human capital profile of the District 2027	Implementation of the Human Resources Development Strategy		No. of WIL candidates to participate in the Workplace integrated Learning program	No. of WIL candidates participating in the work place to enable to graduate.	10	Participation of WIL candidates in the workplace integrated Learning program	23 WIL candidates to participate in the workplace integrated Learning program	Quarterly Reports	R0,00	MTI TL04		23 Learners	R0,00	Attendance Register; Supporting evidence	23 Learners	R0,00	Attendance Register; Supporting evidence	23 Learners	R0,00	Attendance Register; Supporting evidence	23 Learners	R0,00	Attendance Register; Supporting evidence	Dir. Corporate Services		
		Implementation of the Human Resources Development Strategy		No. of Interns participating in the internship program	No. of Interns candidates participating in the Internship program.	10	Participation of Interns in the Internship program	10 Interns participating in the Internship program	Quarterly Reports	R0,00	MTI TL05		10 candidates	R0,00	Attendance Register; Supporting evidence	10 candidates	R0,00	Attendance Register; Supporting evidence	10 candidates	R0,00	Attendance Register; Supporting evidence	10 candidates	R0,00	Attendance Register; Supporting evidence	Dir. Corporate Services		
Fleet Management	To ensure an efficient, effective and economical usage of fleet that enables basic service delivery by 2027.	Implementation of the Fleet Management Strategy		% reduction on Fleet maintenance costs.	To measure the efficiency, effectiveness and economic usage of fleet towards Service Delivery.	5%	Reduction in Fleet maintenance cost.	8% reduction in Fleet maintenance cost.	Quarterly Reports	R0,00	MTI TL06		2% reduction of Fleet maintenance Costs	R0,00	1. Cost Analysis Report 2. Quarterly report	2% reduction of Fleet maintenance Costs	R0,00	1. Cost Analysis Report 2. Quarterly report	2% reduction of Fleet maintenance Costs	R0,00	1. Cost Analysis Report 2. Quarterly report	2% reduction of Fleet maintenance Costs	R0,00	1. Cost Analysis Report 2. Quarterly report	Dir. Corporate Services		
Records Management	To improve electronic documents and records Management System by 2027	Implementation of the Records management Strategy		% implementation of the electronic records management system.	To measure the development and implementation of the electronic documentation and records management system.	0%	Effective records management.	40% implementation of electronic Records Management systems	Quarterly Reports	R0,00	MTI TL07		10% implementation of electronic records management system	R0,00	Progress Report	10% implementation of electronic records management system	N/A	Progress Report	10% implementation of electronic records management system	N/A	Progress Report	10% implementation of electronic records management system	N/A	Progress Report	Dir. Corporate Services		
Planning	To ensure proper planning and budgeting of water and Sanitation Programs	Consultation and research		No. of final infrastructure plan documents developed (WSDP, WSMP and IAMP)	Final Water Services Development Plan (WSDP)	IDP (in put) document for WSDP and WSMP. baseline IAMP	Development of WSDP, WSMP and IAMP	1. Final WSDP	Quarterly Reports supported by evidence	R18 041 726,00	MTI TL08		Quarterly report on the WSDP status core.	R6 000 000	WSDP status core report	Develop WSDP Strategies and Objectives report	R4 013 908	WSDP Strategies and Objectives report	Draft 2026/2027 WSDP	R4 013 908	Draft 2026/2027 WSDP	Final 2026/2027 WSDP	R4 013 910	Final 2026/2027 WSDP	Dir. Engineering Services		
Planning	To ensure proper planning and budgeting of water and Sanitation Programs	Consultation and research		WSDP performance and Water Services Audit report.	Final Water Services Management Plan (WSMP) and Final Infrastructure Assents Management Plan (IAMP).	2023/24 WSDP performance and Water Services Audit report.	Development of the 2024/25 WSDP performance and Water Services Audit report.	1. Final WSMP 2. Final IAMP	Quarterly Reports supported by evidence		MTI TL08.1		1. Provide reviewed designed standards for the WSMP. 2. Progress report on the IAMP.		1. Reviewed designed standards of the WSMP. 2. Progress report on the IAMP. 3. Future demand analysis report for the IAMP.	1. Future demand analysis report for the WSMP. 2. Future demand analysis report for the IAMP.		1. Future demand analysis report of the IAMP.	1. Provide water resource management plan for the WSMP. 2. Provide Financial Plan for the IAMP.		1. Water resource management plan of the WSMP. 2. Financial Plan of the IAMP.	1. Final WSMP 2. Final IAMP		Final WSMP 2. Final IAMP	Dir. Engineering Services		
KPA 02 : SERVICE DELIVERY AND INFRASTRUCTURE KPA WEIGHT 30%																											
Water Quality	Improved water and waste water quality through an inclusive and integrated approach by 2027	Implementation of the Municipal Health Services Plan		% Micro compliance sampling points complying with SANS 241 -	Measuring improvement of water quality against South African National Standards.	97%	Monitoring of drinking water and waste water quality	97% Micro compliance sampling points complying with SANS 241 - At Water Treatment Works (final water)	Quarterly report with supported evidence	R0,00	SDI TL01	WS4.1	Quarterly progress report with 0 Communal taps Constructed	R0,00	1. Quarterly Reports 2. Final Water test results 3. Log sheet 4. List of sample points	Micro compliance 97% of sampling point complying with SANS 241 at WTW's final water - Operational Compliance 85% at WTW's final water	R0,00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	Micro compliance 97% of sampling point complying with SANS 241 at WTW's final water - Operational Compliance 85% at WTW's final water	R0,00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	Micro compliance 97% of sampling point complying with SANS 241 at WTW's final water - Operational Compliance 85% at WTW's final water	R0,00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	Dir. Engineering Services		
				% Micro Compliance of wastewater samples compliant to Water Use License conditions.-	Measuring improvement of waste water quality against South African National Standards.	55%	Improvement of waste water quality against South African National Standards.	60% Micro Compliance of wastewater samples compliant to Water Use License conditions	Quarterly report with final water test results	R0,00	SDI TL02	WS4.2	Quarterly progress report with 0 Communal taps Constructed	R0,00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	60% Micro Compliance of wastewater samples compliant to Water Use License conditions	R0,00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	60% Micro Compliance of wastewater samples compliant to Water Use License conditions	R0,00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	60% Micro Compliance of wastewater samples compliant to Water Use License conditions	R0,00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	Dir. Engineering Services		
Water	To provide safe adequate infrastructure and safe drinking water to all communities by 2030	Implementation of the Water Services Development Plan (WSDP)		No. of taps installed to provide households with access to basic water supply	The indicator will be the number of taps constructed to provide access to safe drinking water to households. The taps will be in accordance to the RDP Standard (200m radius).		taps installed to provide households with access to basic water supply	Annual progress report with supporting evidence	29 712 860,00	SDI TL03	WS2.11	Quarterly progress report on the technical reports for the 5 projects	9 172 680,00	1. Signed progress Report	Quarterly progress report with 0 Communal taps Constructed	R8 978 220,00	1. Signed progress Report	Quarterly progress report with 0 Communal taps Constructed	7 231 850,00	1. Signed progress Report	2nd Draft technical reports for the 5 projects	5 625 000,00	1. Signed progress Report	Final technical reports for the 5 projects	3 375 000,00	1. Signed progress Report	Dir. Engineering Services
Water	To provide safe adequate infrastructure and safe drinking water to all communities by 2030	Implementation of the Water Services Development Plan (WSDP)		% progress implementation reported for 5 planned water projects which are at planning stage.	The progress reporting will be averaged i.e Total number of projects being implemented and individual progress and calculate the average progress. These are measured multi year projects that are at planning stage that will continue beyond 2024.25 financial year.	21% Progress	Water Projects (Planning Stage)	5 Final technical report	Quarterly report with supporting evidence	23 000 000,00	SDI TL3.1	WS2.11	Quarterly progress report on the technical reports for the 5 projects	R7 250 000,00	1. Signed progress Report	1st Draft technical reports for the 5 projects	R6 750 000,00	1. Signed progress Report	2nd Draft technical reports for the 5 projects	5 625 000,00	1. Signed progress Report	Final technical reports for the 5 projects	3 375 000,00	1. Signed progress Report	Dir. Engineering Services		
Water	To provide safe adequate infrastructure and safe drinking water to all communities by 2030	Implementation of the Water Services Development Plan (WSDP)		% progress implementation of water projects which are at Construction stage.	The progress reporting will be averaged i.e Total number of projects being implemented and individual progress and calculate the average progress. These are multi year projects that are at construction stage that will continue beyond 2024.25 financial year.	28% Progress	Water Projects (Construction Stage)	1. Report on 5% progress made on 5 projects at construction stage. 2. Report on 10% progress made on 7 projects at construction stage.	Quarterly report with supporting evidence	304 480 050,00	SDI TL3.2	WS2.11	1. 5 appointment letters 2. 2.5% progress made on 7 projects	87 533 180,00	1. 5 appointment letters 2. Progress report on the 2.5% progress made on 7 projects	1. Contractual obligations (which are 1. surety, 2. construction program & 3. cash flow projections) met 2. 5% (acc) construction progress made on the 7 projects	R87 533 180,00	1. 5 surety construction program 3. 5 cash flow projections 4. Progress report on the 5% progress made on 7 projects	1. Site handover to 5 contractors 2. 7% (acc) construction progress made on 7 projects	76 777 650,00	1. 5 Site Handover reports. 2. Progress report on the 7% progress made on 7 projects	1. 5% construction progress made on the 5 projects 2. 10% construction progress made on the 7 projects	52 636 040,00	1. Report on 5% construction progress made on the 5 projects 2. Report on 10% construction progress made on the 7 projects	Dir. Engineering Services		
Asset management	Renew and maintain the water and sanitation Infrastructure Assets by 2027	Infrastructure and Asset Master Plan		No. of facilities refurbished	In the context of water and sanitation infrastructure, refurbishment refers to the process of repairing, upgrading, renovating existing systems, such as water treatment plants, pipelines, pumps, and sanitation facilities, to restore their functionality, extend their lifespan, and improve performance. This may involve replacing outdated components, repairing leaks, improving efficiency, ensuring compliance with current standards, and addressing issues like corrosion or wear, all aimed at ensuring reliable and sustainable water and sanitation services.		Refurbishment of Water & Sanitation Facilities	6 facilities refurbished	Quarterly report with supporting evidence: Listing of facilities;	39 116 000,00	SDI TL04	MF 5.3 and 5.2	1 x Practical Completion certificates of the 6 facilities refurbishments.	R8 183 780,00	1. Quarterly Report on facilities refurbished. 2. 1 x Practical Completion Certificate	2 x Practical Completion certificates of the 6 facilities refurbishments.	R16 785 820,00	1. Quarterly Report on facilities refurbished. 2. 2 x Practical Completion Certificate	2 x Practical Completion certificates of the 6 facilities refurbishments.	R8 218 028,00	1. Quarterly Report on facilities refurbished. 2. 2 x Practical Completion Certificate	1 x Practical Completion certificates of the 6 facilities refurbishments.	R5 928 372,00	1. Quarterly Report on facilities refurbished. 2. 2 x Practical Completion Certificate	Dir. Engineering Services		
Asset management	Renew and maintain the water and sanitation Infrastructure Assets by 2027	Infrastructure and Asset Master Plan		% progress on facilities being refurbished (Dontsa Water Supply - RM Retaining Structures - Borehole Drilling - Borehole Equipping)	Reporting on the percentage progress on refurbishment projects under construction which will be not completed during the 2024.25 financial year. The progress reporting will be averaged i.e Total number of projects being implemented and individual progress and calculate the average progress.		Refurbishment of Facilities	Dontsa Water Supply - 100% RM Retaining Structures - 100% Borehole Drilling - 80% Borehole Equipping - 100%	Quarterly report with supporting evidence	30 500 000,00	SDI TL04.1	MF 5.3 and 5.2	Dontsa Water Supply - 70% RM Retaining Structures - 85% Borehole Drilling - 85% Borehole Equipping - 85%	7 677 500,00	1. Quarterly Reports with photos 2. Minutes of Progress Meetings	Dontsa Water Supply - 70% RM Retaining Structures - 85% Borehole Drilling - 90% Borehole Equipping - 90%	10 622 500,00	1. Quarterly Reports with photos 2. Minutes of Progress Meetings	Dontsa Water Supply - 100% RM Retaining Structures - 100% Borehole Drilling - 100% Borehole Equipping - 100%	RS 861 500,00	1. Quarterly Reports with photos 2. Minutes of Progress Meetings	Dontsa Water Supply - 100% RM Retaining Structures - 100% Borehole Drilling - 100% Borehole Equipping - 100%	6 338 500	1. Quarterly Reports with photos 2. Minutes of Progress Meetings 3. 4 x Practical Completion Certificate	Dir. Engineering Services		
Sanitation	To provide sustainable and environmentally friendly sanitation Services to all communities by 2027	Implementation of sanitation programme	OBI 5%	No. of households with access to basic level of sanitation	Measuring the provision of pit latrines and the low flush toilets.	233 613 HH's	Provision of basic level of sanitation (pit latrines and the low flush toilets)	4 000 households with access to basic level of sanitation	Quarterly report with supporting evidence	139 965 340,00	SDI TL05	WS 1.11 AND C 62	1. Planning sheets for areas to receive toilets 2. Happy letters 3. List of beneficiaries	51 591 640,00	1. Planning sheets for areas to receive toilets 2. Happy letters 3. List of beneficiaries	1200 Households with basic Sanitation supply	49 408 180,00	1. Planning sheets for areas to receive toilets 2. Happy letters 3. List of beneficiaries	650 Households with basic Sanitation supply	29 559 700,00	1. Planning sheets for areas to receive toilets 2. Happy letters 3. List of beneficiaries	1350 Households with basic sanitation supply	3 395 820,00	1. Planning sheets for areas to receive toilets 2. Happy letters 3. List of beneficiaries	Dir. Engineering Services		
			OBI 5%	% progress implementation of Sanitation projects that are at planning stage (8 projects planned)		20% progress	Sanitation Projects (Planning Stage)	3 x Final technical reports	Quarterly report with supporting evidence	5 386 600,00	SDI TL05.1	WS 1.11 AND C 63	Quarterly reports on the 3 planned projects.	R1 610 550,00	1. Signed progress Report	3 x 1st Draft technical reports	R1 610 550,00	1. Signed progress Report	3 x 2nd Draft technical reports	1 342 125,00	1. Signed progress Report	3 x Final technical reports	805 275,00	1. Signed progress Report 2. 3 x Final technical reports	Dir. Engineering Services		

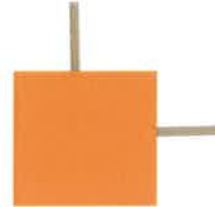
				OBI 5%	% progress implementation of Sanitation projects which are at Construction stage.	The progress reporting will be averaged i.e Total number of projects being implemented and individual progress and calculate the average progress. These are multi year Sanitation Projects that are at construction stage that will continue beyond 2024.25 financial year.	6.5% Progress	Sanitation Projects (Construction Stage)	1. 10.5% acc construction progress made (Upgrading of sewer systems in Dutywa to accommodate future developments) 2. 10% construction progress made for Peddie waste water treatment works. 3. Contractual obligations met (Stutterheim sewer pipe replacement) 4. Appointment letter (Adelaide and Bedford bucket eradication phase 6)	Quarterly report with supporting evidence	38 217 400,00	SDITL05.2	WS 1,11 AND C 62	1. 7.5% acc construction progress made (Upgrading of sewer systems in Dutywa to accommodate future developments) 2. Contractual obligation met (Peddie waste water treatment works) 3. Tender document (Stutterheimsewer pipe replacement) 4. Quarterly report (Ntuba- Adelaide and Bedford bucket eradication phase 6)	10 865 220,00	1. Signed progress Report 2. surety 3. construction program 4. cash flow projections 5. tender documents 6. Report on Adelaide and Bedford BEP	1. 8.5% acc construction progress made (Upgrading of sewer systems in Dutywa to accommodate future developments) 2. Site handover to the contractor (Peddie waste water treatment works) 3. Tender document tabled at BSC (Stutterheimsewer pipe replacement) 4. Draft designs (Ntuba- Adelaide and Bedford bucket eradication phase 6)	10 865 220,00	1. Signed progress Report 2. Site handover report 3. Minutes of the BSC 4. Draft designs	1. 9.5% acc construction progress made (Upgrading of sewer systems in Dutywa to accommodate future developments) 2. 2.5% construction progress made for Peddie waste water treatment works. 3. Appointment letter (Stutterheim sewer pipe replacement) 4. Final designs and tender document (Adelaide and Bedford bucket eradication phase 6)	9 054 350,00	1. Signed progress Report. 2. Progress report on the 2.5% construction. 3. Appointment letter and tender document	1. 10.5% acc construction progress made (Upgrading of sewer systems in Dutywa to accommodate future developments) 2. 5% construction progress made for Peddie waste water treatment works. 3. Contractual obligations met (Stutterheim sewer pipe replacement) 4. Appointment letter (Adelaide and Bedford bucket eradication	5 432 610,00	1. Signed progress Report 10.5% construction made. 2. surety 3. construction program 4. cash flow projections 5. Appointment letter 6. Progress report 5% construction made	Dr. Engineering Services
Water Conservation and Demand Management	Improve water use efficiency by 2027			Number of WCDM interventions implemented	Reporting on the progress of WCDM interventions implemented	Draft WCDM strategy. WCDM 2024/25 projects Close Out reports.	WCDM projects	1. 400 Consumer Water Meter installations 2. Installation of 26 Borehole Meters 3. Installation of 12 PRV's 4. Retrofitting of 400 properties 5. Installation of 5 Reservoir Control Valves 6. Installation of 5 Bulk Water Meters	Quarterly report with supporting evidence	R30 000 000,00	SDITL06		1. 300 Consumer Water Meter Installations 2. Retrofitting of 200 properties 3. Installation of 5 Reservoir Control Valves 4. Installation of 5 Bulk Water Meters	R3 500 000,00	1. 300 Consumer Water Meter Installations with job cards. 2. Retrofitting of 200 properties with job cards. 3. 5 Reservoir Control Valves with job cards 4. 5 Bulk Water Meters with job cards.	R5 300 000,00	1. 100 Consumer Water Meter Installations and 100 job cards. 2. Retrofitting of 200 properties and 200 job cards.	Installation of 26 Borehole Meters	R10 600 000,00	1. Quarterly report 2. Details of installed Borehole Meters. 3. List and locations/area of the Boreholes.	Installation of 12 PRV's	R10 600 000,00	1. Quarterly report 2. Details of installed PRV's. 3. List and locations/area of the PRV's	Dr. Engineering Services		
Transport	Ensure efficient and effective investment in municipal roads through development of road asset management systems (RAMS), collection and analysis of data.			Updated Road Asset Management System (RAMS)	Updating of RAMS	Updated RAMS	Updated RAMS	1. Road Visual Condition assessments in 6 LM's 2. Traffic Counts to 30 stations in 1 LM	Quarterly Report with supporting evidence.	R3 445 000,00	SDITL07		Appointment of a Service Provider	0.00	Appointment Letter	1. Road Visual Condition assessments data for 2 LM's	R680 000,00	1. Road Visual Condition assessments data for 2 LM's	1. Road Visual Condition assessments data for 2 LM's 2. Traffic Counts to 30 stations in 1 LM	R920 000,00	1. Road Visual Condition assessments data for 2 LM's	1. Road Visual Condition assessments in 2 LM's 2. Traffic Counts to 30 stations in 1 LM	R1 845 000,00	1. Road Visual Condition assessments for 2 LM's 2. Traffic Counts to 30 stations for 1 LM	Dr. Engineering Services	
PRIORITY / FOCUS AREA	STRATEGIC OBJECTIVE	STRATEGY FOR IMPLEMENTATION	TYPE OF INDICATOR	INDICATOR	INDICATOR DESCRIPTION	BASELINE	PROJECT	ANNUAL TARGET	MEASUREMENT SOURCE	ANNUAL FINANCIAL TARGET	INDICATOR CODE	CIRCULAR 88 CODE	Q1 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	Q2 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	Q3 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	Q4 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	CUSTODIAN	

KPA 03 : LOCAL ECONOMIC DEVELOPMENT KPA WEIGHT 10%																									
PRIORITY / FOCUS AREA	STRATEGIC OBJECTIVE	STRATEGY FOR IMPLEMENTATION	TYPE OF INDICATOR	INDICATOR	INDICATOR DESCRIPTION	BASELINE	PROJECT	ANNUAL TARGET	MEASUREMENT SOURCE	ANNUAL FINANCIAL TARGET	INDICATOR CODE	CIRCULAR 88 CODE	Q1 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	Q2 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	Q3 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	Q4 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	CUSTODIAN
Financially viable institution	To ensure sound and sustainable financial institution by 2027	Implementation of the Financial Recovery Plan.		% of invoices for all capital projects funded with grants paid within 30 days	Monitoring payment of invoices for all capital projects funded with grants paid that they are paid within 30 days of receipt by BTO (Excluding those with disputes)	99% of invoices for all capital projects funded with grants paid within 30 days	Processing and payment of invoices for Capital Projects	100% of invoices for all capital projects funded with grants paid within 30 days	Quarterly Reports	R 0,00	LED TL01		100% of Q1 invoices for all capital projects funded with grants paid within 30 days	R 0,00	Quarterly Reports with supporting evidence.	100% of Q2 invoices for all capital projects funded with grants paid within 30 days	R 0,00	Quarterly report with supporting evidence.	100% of Q3 invoices for all capital projects funded with grants paid within 30 days	R 0,00	Quarterly report with supporting evidence.	100% of 43 invoices for all capital projects funded with grants paid within 30 days	R 0,00	Quarterly report with supporting evidence.	Chief Financial Officer
Local Economic Development	To promote a holistic sustainable regional economic development by 2030	Implementation of the Economic Growth and Development Strategy		1. No. of jobs created through LED including Capital Projects	Number of jobs created through local economic development including capital projects (e.g. EPWP etc.)	16900 jobs created through EPWP including capital projects	Job creation through EPWP Initiatives	800 jobs created utilising EPWP and capita projects	Quarterly Reports	R 1,800,000	LED TL02		Beneficiaries identification and implementation	R 50,000	1. Signed quarterly report on the list of Beneficiaries. 2. Expenditure report.	400 jobs created	R 800,000	1. Signed quarterly report on the list of Beneficiaries. 2. Expenditure report.	200 jobs created	R 500,000	1. Signed quarterly report on the list of Beneficiaries. 2. Expenditure report.	300 jobs created	R 450,000	1. Signed quarterly report on the list of Beneficiaries. 2. Expenditure report.	Director: Spatial planning & Local Economic Development
				No. of economic projects implemented in partnership with Strategic Partners.	Economic development initiatives in partnership with the strategic partners.	05 Economic Development Initiatives implemented/supported across the District in 2023/24	Implementation and supporting Economic Development Initiatives across the District.	05 Economic Development Initiatives implemented/supported across the District	Quarterly Reports	R 0,00	LED TL03		05 Economic Development Initiatives implemented/supported across the District	R 0,00	Quarterly report with supporting evidence.	05 Economic Development Initiatives implemented/supported across the District	R 0,00	Quarterly report with supporting evidence.	05 Economic Development Initiatives implemented/supported across the District	R 0,00	Quarterly report with supporting evidence.	05 Economic Development Initiatives implemented/supported across the District	R 0,00	Quarterly report with supporting evidence.	05 Economic Development Initiatives implemented/supported across the District
KPA 04 : MUNICIPAL FINANCIAL VIABILITY KPA WEIGHT 30%																									
Financially viable institution	To ensure sound and sustainable financial institution by 2027	Implementation of the Revenue Enhancement Strategy		% of total operating revenue to finance total debt;	Measurement of improved total operating revenue to finance total debt;	45%	Improved total operating revenue to finance total debt;	45% of total operating revenue to finance total debt;	Quarterly Reports	R 0,00	MFV TL02	FM2.2(ANNUAL AS PER CIRCULAR 88)	45%	R 0,00	Ratio calculation for Q4 of 2021/22 Sec 52(d) report of Q4 2021/22	45%	R 0,00	Ratio calculation for Q1 of 2022/23 Sec 52(d) report of Q1 2022/23	45%	R 0,00	Ratio calculation for Q2 of 2022/23 Sec 52(d) report of Q2 2022/23	45%	R 0,00	Ratio calculation for Q3 of 2022/23 Sec 52(d) report of Q3 2022/23	Chief Financial Officer
				% change in the cash backed reserves	Measurement of % change of cash backed reserves.	0%	Measurement of change of cash backed reserves.	0.1% change in the cash backed reserves	Quarterly Reports	R 0,00	MFV TL03	FM2.2(ANNUAL AS PER CIRCULAR 88)	0,025%	R 0,00	Ratio calculation for Q4 of 2021/22 Sec 52(d) report of Q4 2021/22	0,025%	R 0,00	Ratio calculation for Q1 of 2022/23 Sec 52(d) report of Q1 2022/23	0,025%	R 0,00	Ratio calculation for Q2 of 2022/23 Sec 52(d) report of Q2 2022/23	0,025%	R 0,00	Ratio calculation for Q3 of 2022/23 Sec 52(d) report of Q3 2022/23	Chief Financial Officer
				% Change in cash and cash equivalent	Measuring improved liquidity of the Municipality in terms of change in cash equivalent.		Improvement on liquidity of the Municipality in terms of change in cash equivalent	5% Change in cash and cash equivalent	Quarterly Reports	R 0,00	MFV TL04	FM3.11	2,00%	R 0,00	Ratio calculation for Q4 of 2022/23 Sec 52(d) report of Q4 2022/23	1,50%	R 0,00	Ratio calculation for Q1 of 2022/23 Sec 52(d) report of Q1 2023/24	1,25%	R 0,00	Ratio calculation for Q2 of 2023/24 Sec 52(d) report of Q2 2023/24	0,250%	R 0,00	Ratio calculation for Q3 of 2023/24 Sec 52(d) report of Q3 2023/24	Chief Financial Officer
Enhanced municipal budgeting and budget implementation	To ensure sound and sustainable financial institution by 2027	Implementation of the Revenue Enhancement Strategy		Total collection on outstanding debts	Measuring of collection versus billing	30% revenue collection	Measuring of collection versus billing	40% total collection on outstanding debts	Quarterly Reports	R 0,00	MFV TL05	FM7.12	10% collection of outstanding debts (excluding provision for doubtful debts)	R 0,00	Quarterly report on debt collection with supporting evidence and Financial system report	10% collection of outstanding debts (excluding provision for doubtful debts)	R 0,00	Quarterly report on debt collection with supporting evidence and Financial system report	10% collection of outstanding debts (excluding provision for doubtful debts)	R 0,00	Quarterly report on debt collection with supporting evidence and Financial system report	10% collection of outstanding debts (excluding provision for doubtful debts)	R 0,00	Quarterly report on debt collection with supporting evidence and Financial system report	Chief Financial Officer
				% net increase operating surplus margin	Measurement of net operating surplus margin(increase)	-7%	Measurement of net operating surplus margin	-4% net operating surplus margin	Quarterly Reports	R 0,00	MFV TL06	FM7.3(ANNUAL)		R 0,00	Ratio calculation for Q4 of 2021/22 Sec 52(d) report of Q4 2021/22		R 0,00	Ratio calculation for Q1 of 2022/23 Sec 52(d) report of Q1 2022/23		R 0,00	Ratio calculation for Q2 of 2022/23 Sec 52(d) report of Q2 2022/23	-1	R 0,00	Ratio calculation for Q3 of 2022/23 Sec 52(d) report of Q3 2022/23	Chief Financial Officer
				% of expenditure against total budget.	Measurement of % expenditure against total budget. (capex&opex bottom layer)	98%	Measurement of % expenditure against total budget. (capex&opex bottom layer)	98% of expenditure against total budget.	Quarterly Reports	R 0,00	MFV TL07	FM1.1	20%	R 0,00	Ratio calculation for Q1 of 2022/23 SAP Budget Report FMRP_RW_Budget	40%	R 0,00	Ratio calculation for Q2 of 2022/23 SAP Budget Report FMRP_RW_Budget	60%	R 0,00	Ratio calculation for Q3 of 2022/23 SAP Budget Report FMRP_RW_Budget	98%	R 0,00	Ratio calculation for Q4 of 2022/23 SAP Budget Report FMRP_RW_Budget	Chief Financial Officer
Expenditure Management	To ensure sound and sustainable financial institution by 2027	Monitoring and acceleration of expenditure patterns.		% change of unauthorised, irregular, fruitless and wasteful expenditure	Measurement of Percentage change of unauthorised, irregular, fruitless and wasteful expenditure	12%	Measurement of Percentage change of unauthorised, irregular, fruitless and wasteful expenditure	20% change of unauthorised, irregular, fruitless and wasteful expenditure	Quarterly Reports	R 0,00	MFV TL08	FM4.1	5%	R 0,00	1. Irregular Expenditure Register 2. Fruitless & Wasteful Expenditure Register 3. Unauthorised Expenditure Register 4. Quarter 4 Report (refer SS2(d) Report)	5%	R 0,00	1. Irregular Expenditure Register 2. Fruitless & Wasteful Expenditure Register 3. Unauthorised Expenditure Register 4. Quarter 2 Report (refer SS2(d) Report)	5%	R 0,00	1. Irregular Expenditure Register 2. Fruitless & Wasteful Expenditure Register 3. Unauthorised Expenditure Register 4. Quarter 3 Report (refer SS2(d) Report)	5%	R 0,00	1. Irregular Expenditure Register 2. Fruitless & Wasteful Expenditure Register 3. Unauthorised Expenditure Register 4. Quarter 3 Report (refer SS2(d) Report)	Chief Financial Officer
Supply Chain Management	To ensure sound and sustainable management of municipal finances by 2027	Implementation of the Supply chain management Strategy.		% change in amount of irregular expenditure as a result of SCM Transgressions.	Measurement of % change in amount of irregular expenditure as a result of SCM Transgressions.	16%	3,2% Change in amount of irregular expenditure as a result of SCM Transgressions.	R 0,00	Quarterly Reports	R 0,00	MFV TL09		1,00%	R 0,00	1. Irregular Expenditure Register 2. Quarter 4 Report (refer SS2(d) Report)	1,00%	R 0,00	1. Irregular Expenditure Register 2. Quarter 2 Report (refer SS2(d) Report)	1,00%	R 0,00	1. Irregular Expenditure Register 2. Quarter 3 Report (refer SS2(d) Report)	1,00%	R 0,00	1. Irregular Expenditure Register 2. Quarter 3 Report (refer SS2(d) Report)	Chief Financial Officer
KPA 5: Good Governance and Public Participation Objectives and Strategies KPA Weight 10%																									
Public Participation	Enhance Communication between ADM and External Stake Holders by 2027	Implementation of the Public Participation Strategy		Number of reports on monitoring of the MPAC Resolutions.	Reported progress on the implementation of the MPAC Action Plan.	2023.24 Annual Report on the Implementation of the MPAC Action Plan.	Implementmation of the 2024.25 MPAC Action Plan.	Annual Report on the Implementation of the 2024.25 MPAC Action Plan.	Quarterly reports supported by evidence	R 0,00	GGP 01		Q1 Report on the Implementation of the 2024.25 MPAC Action Plan.	R 0,00	Quarterly Report. MPAC Action Plan Recommendations of the MPAC Meetings Attendance Register	Q2 Report on the Implementation of the 2024.25 MPAC Action Plan.	R 0,00	Quarterly Report. MPAC Action Plan Recommendations of the MPAC Meetings Attendance Register	Q3 Report on the Implementation of the 2024.25 MPAC Action Plan.	R 0,00	Quarterly Report. MPAC Action Plan Recommendations of the MPAC Meetings Attendance Register	Q4 Report on the Implementation of the 2024.25 MPAC Action Plan.	R 0,00	Quarterly Report. MPAC Action Plan Recommendations of the MPAC Meetings Attendance Register	Dir. Strategic Planning and Management
Governance	To ensure clean and accountable governance in the district by 2027	Strengthening of oversight, accountability and Service Delivery		% Implementation of the OPCAR.	Monitoring the implementation of OPCAR.	58% Implementation of the OPCAR.	Implementation of OPCAR for the 2023.24 Audit	100% Implementation of OPCAR for the 2023.24 Audit.	Quarterly Reports Supported by Evidence	R 0,00	GGP TL01		N/A	N/A	N/A	N/A	N/A	N/A	30% Implementation of OPCAR	R 0,00	Q3 OPCAR Report	100% Implementation of OPCAR	R 0,00	Q4 OPCAR Report	Dir. Strategic Planning and Management

2025-26 SDBIP

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**BUDGET
&
IDP ALIGNMENT**



THREE YEAR PROJECTED CAPITAL EXPENDITURE

AMATHOLE DISTRICT MUNICIPALITY - MUNICIPAL INFRASTRUCTURE GRANT THREE YEAR CAPITAL PLAN 2025|2026 FOR SCHEDULE 5B & 5B

PROJECT NAME	REGION	PROJECT TYPE	PROJECT CATEGORY	2025 2026 BUDGET ALLOCATION	2026 2027 BUDGET ALLOCATION	2027 2028 BUDGET ALLOCATION
District wide water services master plan	ADM: WHOLE DISTRICT	Water	New/ Upgrade	4,000,000	4,000,000	7,000,001
MBHASHE						
Upgrading of sewer system to accommodate future developments in Duthwa	EC121 MBHASHE	Sanitation	Upgrade	21,297,500	10,500,000	18,196,027
Completion of backlog- Mbhashe area wide sanitation project	EC121 MBHASHE	Sanitation	New	30,000,000	29,000,000	29,911,237
Sundwane water supply scheme including other villages	EC121 MBHASHE	Water	New	6,000,000	20,777,547	38,000,000
Mpwal North Water Supply Scheme	EC121 MBHASHE	Water	New	17,000,000	33,052,965	38,046,028
Mpwal South Water Supply Phase B	EC121 MBHASHE	Water	New	14,500,000	19,000,000	27,702,981
Duthwa East Water Supply Scheme Phase 2	EC121 MBHASHE	Water	New	5,000,000	5,758,421	2,500,000
Ward 31 Water Supply Scheme	EC121 MBHASHE	Water	New	13,000,000	14,046,575	-
Bende Water Supply Scheme	EC121 MBHASHE	Water	New	22,920,100	10,588,684	-
Shixini Water Supply Scheme	EC121 MBHASHE	Water	New	1,000,000	-	-
Elliotdale Waste Water Treatment Works Feasibility Study	EC121 MBHASHE	Sanitation	New	1,500,000	1,420,692	-
Upgrading of water storage & retic to accommodate future development in Duthwa	EC121 MBHASHE	Water	Upgrade	23,794,460	39,767,018	32,000,000
Sewage Reticulation in Willowvale	EC121 MBHASHE	Sanitation	New	1,200,000	1,679,187	1,353,357
MNQUMA						
Crouches Bush	EC122 MNQUMA	Water	New	500,000	2,100,000	2,000,000
Repairs and Refurbishment of Water Infrastructure: Mnquma: Ngqamakhwe	EC122 MNQUMA	Water	Rehabilitation	11,258,900	5,258,869	5,088,763
Repairs and Refurbishment of Water Infrastructure: Mnquma: Qolora WTW	EC122 MNQUMA	Water	Rehabilitation	500,000	2,000,000	1,158,420
Repairs and Refurbishment of Water Infrastructure: Mnquma: Kotana WTW	EC122 MNQUMA	Water	Rehabilitation	5,060,700	1,739,560	-
Repairs and Refurbishment of Water Infrastructure: Mnquma: Toleni WTW	EC122 MNQUMA	Water	Rehabilitation	500,000	2,300,000	1,361,166
Repairs and Refurbishment of Water Infrastructure: Mnquma: Butterworth WTW	EC122 MNQUMA	Water	Rehabilitation	5,000,000	5,331,271	-
Completion of backlog- Mnquma area wide sanitation project	EC122 MNQUMA	Sanitation	New	30,500,000	12,500,000	20,099,284
Ibika-Centani Water Supply Phase 3	EC122 MNQUMA	Water	New	13,000,000	31,903,988	28,000,000
Nxaxo & Cebe Water Supply Scheme Phase 2	EC122 MNQUMA	Water	New	14,000,000	23,000,000	25,000,000
Ngqamakhwe Regional Water Supply Phase 2: Budget Maintenance & Ngqamakhwe Regional Water Supply Phase 3	EC122 MNQUMA	Water	New	3,500,000	18,900,000	31,900,965
Centane Phase 4 Water Supply & Centane Phase 4 Water Supply - Revised Scope	EC122 MNQUMA	Water	New	18,000,000	23,000,000	30,000,000
Bawa Falls Water Supply	EC122 MNQUMA	Water	New	3,500,000	7,000,000	3,915,417
Cafutweni Water Supply Scheme (Revised Scope)	EC122 MNQUMA	Water	New	9,000,000	16,000,000	7,000,000
GREAT KEI						
Emergency Interventions at Sewage Systems in the Amathole District Municipality – Great Kei	EC123 GREAT KEI	Sanitation	Rehabilitation	1,032,400	2,499,972	2,000,000
Completion of backlog- Great kei area wide sanitation project	EC123 GREAT KEI	Sanitation	New	14,210,460	-	-
Cintsa East Bulk Services Upgrade - Wastewater Infrastructure	EC123 GREAT KEI	Water	Upgrade	1,000,000	1,000,000	1,500,000
Cintsa East Bulk Services Upgrade -Water Infrastructure	EC123 GREAT KEI	Sanitation	Upgrade	1,000,000	1,000,000	1,173,765
Kei Bridge Water Treatment Works Project	EC123 GREAT KEI	Water	New	19,590,100	11,190,594	-
Komja Commonage Settlement	EC123 GREAT KEI	Water	New	1,200,000	1,101,506	2,000,000
Morgan Bay Sanitation	EC123 GREAT KEI	Sanitation	New	387,000	-	-
Kei Mouth water pipe replacement phase 1&2	EC123 GREAT KEI	Water	Upgrade	19,000,000	20,224,250	34,853,640
AM AHLATHI						
Completion of backlog- Amahlathi area wide sanitation project	EC124 AMAHLATI	Sanitation	New	7,958,600	-	-
Stutterheim Sewer Pipe Replacement Programme	EC124 AMAHLATI	Sanitation	Upgrade/ Rehab	1,500,000	1,061,382	-
Stutterheim Water Pipe Replacement Programme	EC124 AMAHLATI	Water	Upgrade/ Rehab	3,427,400	-	-
Carthcart Bulk Services Upgrade	EC124 AMAHLATI	Water	New	4,000,000	15,033,478	25,499,184
Rhabula Water Supply Extensions	EC124 AMAHLATI	Water	New	22,369,850	18,715,476	-
NGQUSHWA						
Completion of backlog- Ngqushwa area wide sanitation project	EC126 NGQUSHWA	Sanitation	New	22,786,280	-	-
Upgrading of Peddie Waste Water Treatment	EC126 NGQUSHWA	Sanitation	Upgrade	12,138,400	24,469,350	29,421,487
Ngqushwa Villages Water Reticulation Budget Maintenance & NGQUSHWA WATER SERVICES RETICULATION PROJECT: COMPLETION OF BULK AND RETICULATION (PHASE 2- STAGE 1	EC126 NGQUSHWA	Water	Upgrade	1,500,000	4,000,000	1,555,128
RAYMOND MHLABA						
Repairs and Refurbishment of Water Infrastructure: Raymond Mhlaba: Fort Beaufort and Alice	EC129 RAYMOND MHLABA	Water	Rehabilitation	7,268,600	8,000,000	10,000,000
Emergency Interventions at Sewage Systems in the Amathole District Municipality – Raymond Mhlaba	EC129 RAYMOND MHLABA	Sanitation	Rehabilitation	4,207,100	5,000,000	7,000,000
Completion of backlog- Raymond area wide sanitation project	EC129 RAYMOND MHLABA	Sanitation	New	28,500,000	25,900,000	30,000,000
West Victoria East Water Supply – Phase 4	EC129 RAYMOND MHLABA	Water	Upgrade	14,600,000	15,894,150	27,600,000
Nxuba - Adelaide and Bedford Bucket Eradication Phase 4: Upgrading of Bedford WWTW	EC129 RAYMOND MHLABA	water and sewer	Upgrade	1,281,500	1,299,965	-
Fort Beaufort Bulk Water Supply Phase 2	EC129 RAYMOND MHLABA	Water	Upgrade	18,000,000	30,000,000	30,000,000
Nxuba - Adelaide and Bedford Bucket Eradication Phase 6: Upgrading of Bedford WWTW	EC129 RAYMOND MHLABA	Sanitation	Upgrade	3,600,000	3,600,000	3,600,000
Project Management Unit (PMU)		PMU		25,583,650	27,927,100	29,286,150
TOTAL:				511,673,000	558,542,000	585,723,000

"ANNEXURE K2"

REGIONAL BULK INFRASTRUCTURE GRANT - BUDGET 2024/25 TO 2026/27

Project Name	New /Renew	Water /Sanitation/ VIP/Other	Region	2025 2026 BUDGET	2026 2027 BUDGET	2027 2028 BUDGET
Xhora East Water Supply	New	Water	EC121 MBHASHE	4,000,000	-	-
Sundwana Water Supply	New	Water	EC121 MBHASHE	5,000,000	10,000,000	10,500,000
Nggamakhwe Bulk Water Supply	New	Water	EC122 MNQUMA	80,000,000	90,401,000	94,921,000
TOTAL:				89,000,000	100,401,000	105,421,000

AMATHOLE DISTRICT MUNICIPALITY - WATER SERVICES INFRASTRUCTURE GRANT THREE YEAR CAPITAL PLAN 2025 || 2028 MTRF

"ANNEXURE K3"

PROJECT TITLE	TYPE	REGION	TYPE (NEW/ RENEW/ UPGRADE)	BUDGET 2025 2026	BUDGET 2026 2027	BUDGET 2027 2028
Drilling and Testing of Mbashe, Mncwasa and Great Kei Boreholes	Water	ADM: WHOLE DISTRICT	NEW	2,500,000	-	-
Refurbishment of Sewage Systems in Amathole DM	Sanitation	ADM: WHOLE DISTRICT	RENEWAL	7,116,000	5,000,000	10,000,000
Non Revenue Water Loss Control Project: Mbashe	Water	EC121 MBHASHE	RENEWAL	5,000,000	9,000,000	8,000,000
Mncwasa	Water	EC121 MBHASHE	RENEWAL	10,000,000	8,000,000	-
Equipping of Mbashe and Mncwasa Boreholes	Water	EC121 MBHASHE	NEW	8,000,000	5,000,000	5,000,000
Non Revenue Water Loss Control Project: Mncwasa	Water	EC122 MNQUMA	RENEWAL	5,000,000	9,000,000	10,000,000
Refurbishment of Mncwasa and Mbashe Water Retaining Structures	Water	EC122 MNQUMA	RENEWAL	-	-	10,000,000
Non Revenue Water Loss Control Project: Great Kei	Water	EC123 GREAT KEI	RENEWAL	5,000,000	9,000,000	9,000,000
Refurbishment of Great Kei LM water retaining structures	Water	EC123 GREAT KEI	RENEWAL	2,000,000	-	-
Chintsa Dam Refurbishment	Water	EC123 GREAT KEI	UPGRADING	8,000,000	-	-
Non Revenue Water Loss Control Project: Amahlathi	Water	EC124 AMAHLATI	RENEWAL	5,000,000	9,000,000	9,500,000
Dontsa Water Supply	Water	EC124 AMAHLATI	UPGRADING	15,000,000	-	-
Refurbishment of Amahlathi Water Retaining Structures	Water	EC124 AMAHLATI	RENEWAL	-	5,000,000	10,000,000
Non Revenue Water Loss Control Project: Ngqushwa	Water	EC126 NGQUSHWA	RENEWAL	5,000,000	8,000,000	7,000,000
Refurbishment of Raymond Mhlaba Water Retaining Structures	Water	EC129 RAYMOND MHLABA	RENEWAL	5,000,000	8,000,000	15,000,000
Non Revenue Water Loss Control Project: Raymond Mhlaba	Water	EC129 RAYMOND MHLABA	RENEWAL	5,000,000	8,000,000	15,000,000
Equipping of Raymond Mhlaba Boreholes (Bedford)	Water	EC129 RAYMOND MHLABA	NEW	-	-	-
Equipping of Raymond Mhlaba Boreholes (Fort Beaufort & Healdtown)	Water	EC129 RAYMOND MHLABA	NEW	-	5,000,000	5,000,000
Drilling and Testing of Raymond Mhlaba Boreholes	Water	EC129 RAYMOND MHLABA	NEW	-	-	-
Refurbishment of Adelaide Canal	Water	EC129 RAYMOND MHLABA	UPGRADING	-	-	-
Upgrading of Adelaide Raw Water Supply	Water	EC129 RAYMOND MHLABA	UPGRADING	12,000,000	10,000,000	2,000,000
Refurbishment of Chintsa Water Treatment Works	Water	EC123 GREAT KEI	RENEWAL	-	3,000,000	-
Refurbishment of Haga-Haga Water Treatment Works	Water	EC123 GREAT KEI	RENEWAL	-	3,000,000	-
Upgrading of Kei Bridge Water Treatment Works	Water	EC123 GREAT KEI	UPGRADING	-	3,000,000	-
Refurbishment of Morgan's Bay Water Treatment Works	Water	EC123 GREAT KEI	RENEWAL	-	3,000,000	-
TOTAL:				99,616,000	110,000,000	115,500,000

SUBMISSION OF THE EXECUTIVE MAYOR

The Top Layer Service Delivery and Budget Implementation Plan (SDBIP) is hereby submitted in terms of Section 53(1) (c.) (ii) of the Municipal Finance Management Act (MFA), Circular No. 13 and the Budget and reporting Regulations for Approval.

NAME: DR. B.J. MTHEMBU

MUNICIPAL MANAGER OF A DISTRICT MUNICIPALITY

SIGNATURE:



DATE: 05 JUNE 2025

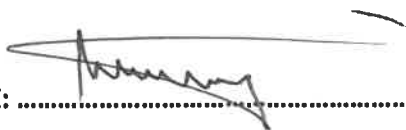
APPROVAL BY THE EXECUTIVE MAYOR

The Mayor of a Municipality must take all reasonable steps to ensure that in accordance with Section 53 (1) (c.) (ii) of the Local Government: Municipal Finance Management Act (MFMA), 56 of 2003, to ensure that the Municipality service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

NAME: CLLR. ANELE NTSANGANI

EXECUTIVE MAYOR AMATHOLE DISTRICT MUNICIPALITY

SIGNATURE:



DATE: 20 JUNE 2025